

Mitch J. Short
755 Gable Drive
Fremont , Ca. 94539

February 6, 1994

Mr. Petr Jansa
23928 109th Ave Southeast
Apt 2D302
Kent , Wa. 98031

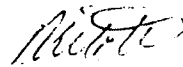
Dear Petr,

I hope you had a good trip north and you all are getting settled into your new place. Here's your last check from Baxter. Let me know if there are any problems with it.

I've tried to add up all the tools you created during your tour of duty at Novacor. I wrote a brief statement in my month end report for January. 68 Tool or part designs, 57 of which were fabricated and used in production. The balance are either currently in fabrication or were replaced by a better concept. Not bad for two and one-half years work. I haven't added up how much money we spent but I know Novacor has already seen the payback in reduced production hours. I can't thank-you enough for being part of the Novacor Team and helping make us successful.

Give me a call with your new phone number and be sure to stop by whenever you're in town. Steve says thanks for leaving. Because you left, Marian set him up with his own phone extension (274) with a message light. He won't ever be the same again. Gotta go now, all my best to you, Shannon, Mody, & ????

Sincerely,



Mitch J. Short